The Art of M&A® Training Series

The Art of M&A® Deal Lifecycle

April 16-18, 2024 / Gaylord Texan Resort, Dallas, TX - All times shown are U.S. Central Time Zone



	April 16, 2024	April 17, 2024	April 18, 2024
TIME	Tuesday	Wednesday	Thursday
8:00 - 8:30 AM	Light Breakfast, Coffee & Networking	Light Breakfast, Coffee & Networking	Light Breakfast, Coffee & Networking
8:30 - 10:00 AM	Welcome, Presenter Introductions, Housekeeping Presentation #1-1: Value Driven Lifecycle	Welcome Application Exercise #2-1: CX/EX Engagement Exercise Peer-to-Peer Discussion/Problem-Solving Exercise	Welcome Presentation #3-1: Change Management Considerations
	Presentation #1-2: Phases 1 & 2: Strategy & Targeting	Presentation #2-1: Financial Diligence: Income Statement & Balance Sheet	Presentation #3-2: Phase 5: Transaction Execution & Closing Preparation
10:00 - 10:30 AM	Morning Break	Morning Break	Morning Break
10:30 - 12:00 PM	Application Exercise #1-1: Strategic Fit/Deal Type Case Study Peer-to-Peer Discussion/Problem-Solving Exercise	Presentation #2-2: The "Soft Stuff" - People and Culture Considerations (Target Identification, Due Diligence, & Risk)	Presentation #3-3: Phase 6: Pre-Close Managing the Integration Effort (Part 2)
	Presentation #1-3: The Diligence Mindset / Phases 3 & 4: Preliminary & Confirmatory Diligence	Application Exercise #2-2: People & Culture Matters - Case Studies Peer-to-Peer Discussion/Problem-Solving Exercise	Application Exercise #3-1: Phase 6: Pre-Close Integration Table- Top Exercise (ArmChair IMO Part 2) Peer-to-Peer Discussion/Problem-Solving Exercise
12:00 - 1:00 PM	Lunch	Lunch	Lunch
1:00 - 2:30 PM	Presentation #1-4: Application of the Diligence Principles / Managing the Diligence Effort	Presentation #2-3: Phase 6: Pre-Close Integration Planning / Managing The Integration Effort (Part 1)	Presentation #3-4: Phase 7: Post-Close Planning & Execution
	Application Exercise #1-2a: Application of the Diligence Principles Exercise Peer-to-Peer Discussion/Problem-Solving Exercise	Application Exercise #2-3: Pre-Close Integration Planning Efforts (ArmChair IMO Part 1) Peer-to-Peer Discussion/Problem-Solving Exercise	Application Exercise #3-2: Phase 7: Post-Close Integration Table-Top Exercise Peer-to-Peer Discussion/Problem-Solving Exercise
2:30 - 3:00 PM	Afternoon Break	Afternoon Break	Afternoon Break
3:00 - 4:30 PM	Application Exercise #1-2b: Application of the Diligence Principles Exercise - con'd Working Team Readouts	Presentation #2-4: IT/Cybersecurity In Diligence & Integration	Presentation #3-5: Phase 8: Long-Term Value Creation
	Presentation #1-5: Financial Diligence: Quality of Earnings, Working Capital	Application Exercise #2-4: IT/Cybersecurity Issues In Diligence & Integration Peer-to-Peer Discussion/Problem-Solving Exercise	FEATURED CLOSING KEYNOTE PRESENTATION: "Risk Readiness and Cyber: Managing Cyber Risks Before, During & After Transactions"
4:30 - 5:30 PM	Evening Break / Office Hours	Evening Break / Office Hours	Open Discussion with Cyber Defense Labs
	This is Your Time: Catch-up on emails / action-items from your day-to-day responsibilities; or join a private sounding board session with event presenters, partners or staff	This is Your Time: Catch-up on emails / action-items from your day-to-day responsibilities; or join a private sounding board session with event presenters, partners or staff	Open Discussion with Event Presenters
5:30 - 7:30 PM	Tuesday Reception/Roundtable: Complimentary hors d'oeuvres and adult beverages will be served during casual roundtable discussions with the presenters, centered around topics chosen/submitted by attendees.	Wednesday Reception/Roundtable: Complimentary hors d'oeuvres and adult beverages will be served during casual roundtable discussions with the presenters, centered around topics chosen/submitted by attendees.	REGISTER